

NEWA - 10 Year Budget Operatioanl Plan 2023-24

	1 2023_24 Budget	2 2024_25 F'cast	3 2025_26 F'cast	4 2026_27 F'cast	5 2027_28 F'cast	6 2028_29 F'cast	7 2029_30 F'cast	8 2030_31 F'cast	9 2031_32 F'cast	10 2032_33 F'cast
INCOME										
Government Grants - (incl. WAP)										
Grant - WAP	386,772	406,111	424,386	441,362	454,602	468,240	482,288	496,756	511,659	527,009
Grant - Murray-Darling / Dumaresq River	0	0	0	0	0	0	0	0	0	0
Grant - Gondwana Grasses	68,575	72,004	75,244	78,254	80,602	83,020	85,511	88,076	90,718	93,440
Transport for NSW	105,500	110,775	115,760	120,390	124,002	127,722	131,554	135,501	139,566	143,753
ARC - Tropical Soda Apple Project	50,000	52,500	54,863	57,057	58,769	60,532	62,348	64,218	66,145	68,129
GLENRAC Project	0	0	0	0	0	0	0	0	0	0
Other - unspecified	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
	1,010,847	1,041,390	1,070,253	1,097,063	1,117,975	1,139,514	1,161,700	1,184,551	1,208,088	1,232,331
Member Council Contributions										
Member Contribution - Armidale Regional Council	253,355	280,695	293,326	305,059	314,211	323,637	333,346	343,347	353,647	364,256
Member Contribution - Glen Innes Severn Council	163,914	180,711	188,843	196,397	202,289	208,357	214,608	221,046	227,678	234,508
Member Contribution - Uralla Shire Council	95,834	106,176	110,953	115,392	118,853	122,419	126,091	129,874	133,770	137,784
Member Contribution - Walcha Council	95,834	106,176	110,953	115,392	118,853	122,419	126,091	129,874	133,770	137,784
	608,936	673,757	704,076	732,239	754,206	776,832	800,137	824,141	848,866	874,332
Project Works										
NEWA - DPI / LLS / Crown Land Projects	200,000	210,000	219,450	228,228	235,075	242,127	249,391	256,873	264,579	272,516
	200,000	210,000	219,450	228,228	235,075	242,127	249,391	256,873	264,579	272,516
Private Works										
Member Councils, DPI, LLS, Crown Lands	150,000	157,500	164,588	171,171	176,306	181,595	187,043	192,654	198,434	204,387
Private Landholders	50,000	52,500	54,863	57,057	58,769	60,532	62,348	64,218	66,145	68,129
	200,000	210,000	219,450	228,228	235,075	242,127	249,391	256,873	264,579	272,516
Interest Income										
Interest - Fixed Term Deposit	25,000	25,000	25,000	28,000	24,000	27,000	27,000	27,000	27,000	27,000
	25,000	25,000	25,000	28,000	24,000	27,000	27,000	27,000	27,000	27,000
Other Income										
Gain/(<Loss> on sale of Assets	52,000	34,000	22,000	22,000	25,000	25,000	25,000	25,000	25,000	25,000
Insurance Rebate	5,275	5,539	5,788	6,020	6,200	6,386	6,578	6,775	6,978	7,188
	57,275	39,539	27,788	28,020	31,200	31,386	31,578	31,775	31,978	32,188
TOTAL OPERATING INCOME	2,102,059	2,199,686	2,266,016	2,341,777	2,397,531	2,458,987	2,519,197	2,581,213	2,645,089	2,710,882

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COST OF SALES										
Operational Staff Wages & Oncosts	829,558	858,592	884,350	906,459	929,121	952,349	976,157	1,000,561	1,025,575	1,051,215
Staff Travel & Accommodation Expense	8,500	8,925	9,327	9,700	9,991	10,290	10,599	10,917	11,245	11,582
Contractor Costs	300,000	315,000	330,750	345,634	359,459	370,243	381,350	392,791	404,574	416,712
Chemical usage	67,000	38,000	39,710	41,298	42,537	43,813	45,128	46,482	47,876	49,312
Fuel, Oil & Spray/Vehicle Maintenance	83,000	89,500	93,975	98,204	102,132	105,196	108,352	111,602	114,950	118,399
TOTAL DIRECT COSTS	1,288,058	1,310,017	1,358,112	1,401,295	1,443,240	1,481,891	1,521,586	1,562,353	1,604,221	1,647,220
GROSS MARGIN	814,001	889,668	907,905	940,482	954,291	977,095	997,611	1,018,860	1,040,869	1,063,663
OTHER EXPENDITURE										
Member Fees & Allowances										
Chair - Allowance, Fees, Travel and Expenses	13,212	13,873	14,497	15,077	15,529	15,995	16,475	16,969	17,478	18,003
Member - Fees and Allowances (Travel & Expenses) [x4]	32,923	34,569	36,124	37,569	38,697	39,857	41,053	42,285	43,553	44,860
Member -Superannuation	5,075	5,329	5,568	5,791	5,965	6,144	6,328	6,518	6,713	6,915
	51,210	53,770	56,190	58,438	60,191	61,996	63,856	65,772	67,745	69,777
Staff Training & Conferences										
Training - DPI, LLS & Work Tickets	5,000	5,250	5,486	5,706	5,877	6,053	6,235	6,422	6,614	6,813
First Aid Training	1,000	1,050	1,097	1,141	1,175	1,211	1,247	1,284	1,323	1,363
WHS & WHS Committee	500	525	549	571	588	605	623	642	661	681
Biannual Weeds Conference	0	8,640	0	9,390	0	9,962	0	10,569	0	11,213
	6,500	15,465	7,132	16,807	7,640	17,831	8,105	18,917	8,599	20,070
Depreciation										
Offices & Depot Depreciation	0	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500
Office Equipment and ICT	17,500	18,375	19,202	19,970	20,569	21,186	21,822	22,477	23,151	23,846
Spray Units	9,500	9,975	10,424	10,841	11,166	11,501	11,846	12,201	12,567	12,944
Motor Vehicles	68,500	71,925	75,162	78,168	80,513	82,928	85,416	87,978	90,617	93,336
UTVs, Argo & Trailers	11,000	11,550	12,070	12,553	12,930	13,318	13,718	14,130	14,554	14,991
	106,500	134,325	139,358	144,032	147,678	151,433	155,302	159,286	163,389	167,617
Borrowing Costs										
Principal & Interest - - 21 Waller Avenue	104,058	103,289	103,629	104,540	104,835	104,893	104,699	104,237	103,491	102,694
	104,058	103,289	103,629	104,540	104,835	104,893	104,699	104,237	103,491	102,694

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Other Expenses										
Administrative Salaries and Oncosts	163,088	168,796	173,860	178,207	182,662	187,228	191,909	196,707	201,624	206,665
Advertising - General	5,000	5,250	5,486	5,706	5,877	6,053	6,235	6,422	6,614	6,813
ARC Rates - 21 Waller Ave	1,651	1,734	1,812	1,884	1,941	1,999	2,059	2,121	2,185	2,251
Audit - Financial & ARIC	15,000	15,750	16,459	17,117	17,631	18,160	18,704	19,265	19,843	20,439
Bank Fees & Charges	500	525	549	571	588	605	623	642	661	681
Consultants - Finance - CFO	45,000	47,250	49,376	51,351	52,892	54,479	56,113	57,796	59,530	61,316
Other Consulting Services	5,000	5,250	5,486	5,706	5,877	6,053	6,235	6,422	6,614	6,813
Governance & LGNSW membership	2,000	2,100	2,195	2,282	2,351	2,421	2,494	2,569	2,646	2,725
ICT Maintenance & Repair and SLA (Incl Comms)	46,000	48,300	50,474	52,492	54,067	55,689	57,360	59,081	60,853	62,679
Insurance	44,000	46,200	48,279	50,210	51,716	53,268	54,866	56,512	58,207	59,954
Legal Costs	5,000	5,250	5,486	5,706	5,877	6,053	6,235	6,422	6,614	6,813
Mapping (Chartis)	6,000	6,300	6,584	6,847	7,052	7,264	7,482	7,706	7,937	8,175
Media - Social, Newsletter, Website and Brochures	8,000	8,400	8,778	9,129	9,403	9,685	9,976	10,275	10,583	10,901
Office Maintenance & Repairs	1,000	1,050	1,097	1,141	1,175	1,211	1,247	1,284	1,323	1,363
Postage	1,000	1,050	1,097	1,141	1,175	1,211	1,247	1,284	1,323	1,363
Printing and Stationery	5,000	5,250	5,486	5,706	5,877	6,053	6,235	6,422	6,614	6,813
Publications & Subscriptions	5,000	5,250	5,486	5,706	5,877	6,053	6,235	6,422	6,614	6,813
Rent - Rusden Street	7,200	0	0	0	0	0	0	0	0	0
Staff PPE	10,868	11,411	11,924	12,401	12,773	13,157	13,551	13,958	14,377	14,808
Utilities	10,000	18,000	19,080	20,225	21,438	22,725	24,088	25,533	27,065	28,689
	386,307	403,116	418,994	433,527	446,249	459,367	472,893	486,843	501,231	516,073
TOTAL OPERATING EXPENDITURE	1,942,632	2,019,983	2,083,415	2,158,639	2,209,833	2,277,411	2,326,442	2,397,408	2,448,676	2,523,450
OPERATING SURPLUS/<DEFICIT>	159,427	179,703	182,601	183,138	187,698	181,575	192,756	183,805	196,413	187,432

NEWA OPERATIONAL PLAN
2023-2032 Cashflow Budget

	1 2023_24 Budget	2 2024_25 F'cast	3 2025_26 F'cast	4 2026_27 F'cast	5 2027_28 F'cast	6 2028_29 F'cast	7 2029_30 F'cast	8 2030_31 F'cast	9 2031_32 F'cast	10 2032_33 F'cast
Source & Application of Cash Funds										
Opening Cash Balance	1,536,000	487,934	451,713	521,222	638,742	777,268	906,227	1,046,034	1,176,675	1,319,828
LOAN DRAWDOWNS	700,000	0	0	0	0	0	0	0	0	0
Income per profit and Loss	2,102,059	2,199,686	2,266,016	2,341,777	2,397,531	2,458,987	2,519,197	2,581,213	2,645,089	2,710,882
Expenses per profit and loss (excl. depreciation and interest)	<1,817,599>	<1,973,283>	<2,033,782>	<2,109,432>	<2,155,080>	<2,224,003>	<2,271,265>	<2,340,347>	<2,389,612>	<2,462,508>
Capital expenditure	<211,000>	<125,000>	<73,000>	<48,000>	<35,000>	<35,000>	<35,000>	<35,000>	<35,000>	<35,000>
Building Construction	<1,761,000>	<75,000>	<25,000>	0	0	0	0	0	0	0
LOAN REPAYMENTS	<60,525>	<62,625>	<64,725>	<66,825>	<68,925>	<71,025>	<73,125>	<75,225>	<77,325>	<79,675>
Closing cash balance	487,934	451,713	521,222	638,742	777,268	906,227	1,046,034	1,176,675	1,319,828	1,453,526
Loan Account										
Loan opening balance	0	639,475	576,850	512,516	445,691	376,766	305,741	232,616	157,391	80,066
LOAN DRAWDOWNS	700,000	0	0	0	0	0	0	0	0	0
Interest (10 Years)	43,533	40,664	39,295	37,715	35,910	33,868	31,574	29,012	26,166	23,019
LOAN REPAYMENTS	<104,058>	<103,289>	<103,629>	<104,540>	<104,835>	<104,893>	<104,699>	<104,237>	<103,491>	<103,085>
Closing Loan Balance	639,475	576,850	512,516	445,691	376,766	305,741	232,616	157,391	80,066	0

NEWA OPERATIONAL PLAN
10 YEAR CAPITAL BUDGET

	1 2023_24 Budget	2 2024_25 F'cast	3 2025_26 F'cast	4 2026_27 F'cast	5 2027_28 F'cast	6 2028_29 F'cast	7 2029_30 F'cast	8 2030_31 F'cast	9 2031_32 F'cast	10 2032_33 F'cast
CAPITAL BUDGET										
Capital Income										
Transfer from Plant Reserve	125,000	73,000	48,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Income from Loans	700,000	0	0	0	0	0	0	0	0	0
	825,000	73,000	48,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Capital Expenditure										
Acquisition of Plant & Equipment	211,000	125,000	73,000	48,000	35,000	35,000	35,000	35,000	35,000	35,000
Acquisition of Office Equipment	14,000	12,000	0	5,000	0	5,000	0	5,000	0	5,000
Building Construction	1,761,000	75,000	25,000	0	0	0	0	0	0	0
Transfer to Plant Reserve	52,000	34,000	22,000	22,000	25,000	25,000	25,000	25,000	25,000	25,000
Principal Repayment on Loan	60,525	62,625	64,725	66,825	68,925	71,025	73,125	75,225	77,325	79,675
	2,098,525	308,625	184,725	141,825	128,925	136,025	133,125	140,225	137,325	144,675
NET CAPITAL MOVEMENT (CASH INCREASE/<CASH DECREASE>)	<1,273,525>	<235,625>	<136,725>	<106,825>	<93,925>	<101,025>	<98,125>	<105,225>	<102,325>	<109,675>

\$700,000